



Thailand: Prem's Political and Economic Challenges

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An Intelligence Assessment

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Key Judgments

Information available as of 15 March 1984 was used in this report. As he has intermittently throughout his four-year tenure, Thailand's Prime Minister Prem Tinsulanon is again facing political and economic challenges that threaten the stability of his coalition government:

- The politically ambitious Army Commander in Chief, General Athit, will probably soon renew his attempt to amend the Constitution to gain a cabinet position.
- Economic reforms imposed to reverse the sharp deterioration in the balance of payments will alienate some civilian politicians and could abort the economic recovery.
- Members of Prem's four-party coalition have threatened to topple the government in order to protect their own party bases.

We expect Prem to weather these challenges and remain in office at least through the end of the year. He has previously demonstrated an ability to implement economic reforms before severe problems arose, and he maintains the support of the country's revered and influential King. Nonetheless, we believe the Prime Minister will have to concede a greater political role to Athit to maintain the crucial support of the military.

Prem will try to use his trip to the United States in April—his second as Prime Minister—to strengthen his position at home. He will probably push for Thai purchases of F-16 fighters to please General Athit. And, given the country's large trade deficit, Prem is certain to request increased access for Thai textiles and sugar to US markets.

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Thailand: Prem's Political		
and Economic Challenges		25X1
Important Sources of Support Despite a reputation for indecisiveness, weak leadership, and political naivete, Thailand's Prem Tinsulanon has held the position of prime minister longer than anyone else in the past decade. Since assuming office in March 1980 after former Prime Minister Kriangsak fell in a no-confidence vote, Prem has survived an attempted coup, four major cabinet shuffles, a no-confidence vote by the opposition party, and a divisive argument between civilian politicians and military officers over major revisions to the Constitution. Prem's ability to remain in office in the face of what appears to be almost constant political turmoil rests on a variety of factors. First, he retains the confidence of the Thai military, the leading arbiter of Thai politics. A career Army officer until his retirement as Commander in Chief in 1981, Prem made his reputation during 1974-77 when he ran the counterinsurgency campaign in northeastern Thailand. His emphasis on civil as well as military methods in dealing with the Communist insurgency is now the standard approach of the Thai military—and one that has been successful in reducing the northeastern insurgency to little more than a police problem. To maintain military support, Prem has been careful to cultivate the most powerful man in the military—Army Commander in Chief, Gen. Athit Kamlang-ek, a former protege who along with the royal family helped Prem suppress a coup attempt in April 1981. Since that time Prem has consulted regularly with Athit on both economic and political issues.	Prem's second source of support comes from the royal family, especially the King. Although royal backing is not necessary for a government to remain in power, the monarchy as an institution attracts great respect and affection throughout Thailand, and the King's opinions carry considerable weight. During the abortive coup in 1981, for example, the royal family's support helped Prem rally the military against the coup plotters. the King was instrumental in persuading Prem to remain as Prime Minister after the elections in April 1983. A third reason for Prem's survivability is his knack for using his nonparty status—he is neither a member of a political party nor a member of parliament—to maintain discipline among the parties. No party holds a majority in the 324-seat House of Representatives, and the past four governments under Prem have been made up of coalitions based on widely disparate interest groups. These coalitions have been characterized by constant squabbling as party leaders have concentrated on using their government positions to build and protect their party bases. A threat to remove one of the parties from the coalition generally brings them into line. In January, for example, the Social Action Party (SAP) threatened to topple the government over the question of rice price guarantees. Prem refused SAP's demand to release the funds needed to implement the guarantees, claiming that it would benefit millowners and middlemen—who support SAP—rather than the farmers. When SAP persisted, Prem forced the party to back down by threatening to invite the opposition TNP into the government as SAP's replacement.	25X1 25X1 25X1 25X1 25X1 25X1 25X1 25X1
following what many in Thailand considered to be very personal attacks on Prem by the opposition Thai Nation Party (TNP), Athit rallied the military behind the Prime Minister, sending more than 100 senior officers to Prem's residence to express the military's continued confi-	Finally, Prem through most of his tenure has benefited from Thailand's strong economic performance. Although economic growth in 1982 dipped to 4.2 percent, down from the 7-percent average of the	25X1
dence in him.		25 X 1
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previous decade, it was well above the growth rates of most other countries at the depth of the global	Sirikit a strong supporter of General Athit. If the King's health deterio-	25 X 1
recession. Last year saw the beginning of a broad-	rates, Prem's palace support would probably be re-	
based recovery, with output increasing roughly 6	duced. If the King should die soon, the accession 2 to	
percent by preliminary official estimates. Moreover,	the throne by the Crown Prince, who	25 X 1
this record of steady economic growth, a manageable	prefers a leading Bangkok-based rightwing	25 X 1
\$12 billion foreign debt, and relatively conservative	politician over Prem, would also hurt the Prime	25X1
fiscal and monetary policies have led to a marked improvement in the country's international credit	Minister. There are tentative indications, moreover, that royal support could weaken regardless of the	23/1
rating.	King's health. the	05.74
rating.	King has been disenchanted with Prem's recent per-	25 X 1
but Potential Opposition	formance	25 X 1
There are some chinks in Prem's support base. Athit,	Tormanoc	25X1
who at this time continues to support Prem, has over		25/1
the last six months consolidated his position as Army		
Commander in Chief and Supreme Commander of		
the Armed Forces and has increased his contacts with	Finally, the economy—which has shown strong	
both government and opposition political parties.	growth over the past decade—is beginning to cause	25 X 1
opposition TNP members, in	Prem problems. The most serious of these is a sharp	25X1
exchange for the party's inclusion in the government,	deterioration in the balance of payments, which began	
are willing to support the Army Commander in either	early last year (see table). A 5-percent drop in export	
an attempt to replace Prem or to join the cabinet—	earnings—the result of depressed commodity prices	
probably either as Minister of Defense or of the	and an overvalued currency—combined with a nearly	
Interior. ¹	25-percent increase in imports—produced a record	25 X 1
	\$3.9 billion foreign trade deficit in 1983, a 150-	25 X 1
	percent rise from the previous year. The drop in Thai	
	manufacturing exports in the face of a growing world	
XX7. 1. 12	demand resulted largely from the rising value of the	
We believe that Athit's entry into the cabinet while an	That currency, which is unofficially fixed to the US	
active duty officer would undermine Prem's position	dollar. The surge in imports resulted from the domes-	
over the longer term. Athit's involvement in the	tic investment boom and the rebuilding of inventories depleted during the recession. Thus, despite foreign	
policymaking process in Bangkok would receive "offi- cial" recognition if he acquired a cabinet post, and his	exchange receipts from tourism and remittances from	
military support would be guaranteed by his contin-	overseas workers totaling about \$2 billion, the current	
ued status as Army Commander. As a result, Prem's	account deficit more than doubled to \$2.7 billion.	25X1
position as a nonparty politician enjoying close ties to	account deficit more than doubled to \$2.7 billion.	20/(1
the military would no longer be unique—or unchal-	Since last October, Prem has also been coping with a	1
lenged.	domestic financial crisis that was precipitated when	25X1
	three finance companies went bankrupt. Bangkok is	20/(1
Nor is royal support of Prem irreversible. The King,	·	,
in his midfifties, suffered a series of health problems	² Crown Prince Wachiralongkon, the 31-year-old heir apparent, has	
in 1982,	been publicly criticized for erratic and irresponsible behavior, and some diplomatic observers believe the King is considering the	25 X 6
His duties were assumed by Queen	unprecedented accession of a popular daughter, Maha Chakri	25 X 6
	Sirinthon. Although either of the King's children can become monarch according to the Constitution, Wachiralongkon officially	
The Constitution prohibits active duty military officers from holding cabinet posts.	has been named heir apparent, and we do not at this point expect a	25 Y 1
Athit is considering proposing an amendment to the Constitution	break in the all-male tradition of the ruling Chakri dynasty.	25 X 1
that would allow them to do so. A similar attempt to amend the	³ Since mid-1981, \$1 = 22.90 Thai baht	
Constitution failed last year.		25 X 1

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Thailand: Million US \$ Balance-of-Payments Summary

	1981	1982	1983 a	1984 b
Current account	-2,569	-1,006	-2,700	-2,130
Merchandise trade	-3,022	-1,571	-3,900	-3,100
Exports f.o.b.	6,902	6,835	6,500	7,400
Of which:				
Rice	1,208	954	931	1,050
Sugar	441	563	338	400
Tapioca	754	859	516	700
Rubber	500	413	495	600
Tin	423	338	203	200
Corn	382	362	290	400
Manufactures	830	1,014	870	1,200
Imports c.i.f.	9,924	8,406	10,400	10,500
Of which:				
Oil	2,984	2,647	2,591	2,400
Services and transfers (net)	453	565	1,208	970
Of which:				
Interest payments	-1,026	-1,083	1,029	-1,188
Nonmonetary capital (net)	2,487	1,667	1,356	1,682
Of which:		_		
Direct investment	288	183	225	300
Errors and omissions c	62	-531	594	248
Overall balance	-20	130	-750	-200

a Estimated.

attempting to shore up other ailing finance companies and prevent a crisis of confidence spreading to a banking system unprotected by deposit insurance. The financial press, nonetheless, reports that several large finance companies and some banks whose owners are politically influential remain in a precarious state and could go under if credit is tightened and interest rates are raised.

Economic Responses, Political Dangers

In attempting to deal with these economic difficulties, Prem finds himself treading through a political minefield. Economic issues, especially those that could provoke student or labor unrest or affect living standards in Bangkok, frequently spur sharp political attacks on the government. Prem's passage of a proposal to export unmilled rice (paddy), for example, helps reduce the trade deficit by increasing export earnings. But a group of influential Thais representing the country's agricultural interests oppose the measure, because they would lose the rice milling business. Moreover, their claim that the export of paddy allows foreign recipients to develop a rice sector that eventually would compete with Thailand in the world market strikes a responsive chord among Thai farmers. Prem's attempts to abide by his promise to the IMF to reduce government subsidies to state enterprises have also caused problems. Public-sector labor unions—the country's strongest—have threatened to strike if the government carries out planned divestitures.

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In addition, measures Prem has adopted to cope with the balance-of-payments bind have generated controversy. Hoping to spur exports, he cut taxes on rice and tin last fall over the objections of some advisers concerned with the effects of the revenue loss on the country's large budget deficit. To stem an outflow of foreign exchange reserves in December, Prem imposed import credit restrictions, which required commercial banks to limit import financing to the level of 1983. These efforts have had little effect on the trade deficit thus far, however. Although exports in January rose slightly, imports climbed 20 percent above January 1983. Moreover, the tight money policy and resulting higher interest rates have placed more finance companies in jeopardy. This policy is also slowing the domestic economy by restricting credit available to both manufacturing and agriculture, fueling criticism of government policy by the opposition party.

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The Central Bank's financial rescue package designed to prop up ailing finance companies and prevent the loss of funds of shareholders and small depositors has led to disputes within the government. The Finance Minister argues that badly managed businesses and their owners should be allowed to fail and opposes the introduction of deposit insurance. The public bickering among his chief economic advisers dismays Prem,

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^b Projected.

c Includes allocation of SDRs.

and the potential losses that many depositors face are encouraging the TNP to attack the government's economic management.	of a deal with Athit, probably would indicate that the TNP is resigned to Prem's continuing as Prime Minister.	25X1 25X1
Finally, Prem's active courting of foreign investment to spur Thailand's development as well as ease its balance-of-payments problems also has its high political costs. Increased foreign participation in the Thai economy would endanger the interests of senior Thai military officers—many of whom supplement their official salaries through membership on the boards of	Most importantly, we believe Prem will retain Athit's crucial support at least until the general's retirement in 1985. We believe, however, that Prem will have to acquiesce to Athit's joining the cabinet—probably this year. At that point, Prem will become less valuable as an intermediary between the civilians and the military, and his influence over government af-	
directors of private Thai companies and state enterprises. General Athit, for example, was until recently on the board of directors of the Thai Tobacco Monopoly and remains chairman of the Telephone Organization of Thailand. Futhermore, officers around Athit appear strongly nationalistic and have been suspicious and critical of foreign capital in Thailand. These officers share common ground with the opposition	Prem's Washington Agenda According to the US Embassy, Prem is "very happy" to be invited for his second working visit to Washington in four years. He expects the trip will not only underline the closeness of US-Thai relations, but also enhance his prestige domestically by serving as a	25 X 1
Thai Nation Party—which represents civilian Thai industrialists and is highly protectionist.	reminder of Prem's foreign affairs experience and of his role in personifying political continuity in Thailand.	25X1 25X1
Prem's Prospects Prem has often demonstrated an ability to survive serious political and economic challenges, and we believe he will do so again in 1984—and probably 1985 as well. We believe Prem will make the economic decisions necessary to prevent the worsening of problems—such as the balance-of-payments crisis and mounting subsidies to unprofitable state enterprises—and will make these decisions stick. By way of example, Prem instituted—and weathered—a 10-percent currency devaluation in 1981 despite considerable criticism. Nonetheless, on some politically sensi-	Domestic considerations will have a considerable impact on several of the topics he will probably discuss during his visit to Washington—the purchase of F-16 fighters, and the question of foreign investment and increased access for Thai goods to US markets, for example. The F-16 issue may be at the top of the list. General Athit, who has invested considerable personal prestige in the issue, and most senior Thai military officers have stated that they would consider a US refusal to sell Thailand F-16A/F-100 fighters as a failure to assist a close friend, with the implication	
tive issues—such as the need for sharply higher bus	that bilateral relations might cool.	25 X 1
fares in Bangkok—Prem probably would beat a strategic retreat to ensure his political survival. Further, there is a strong chance that a cabinet shuffle—rumored to be in the works over the next	Prem is vulnerable, however, to criticism from outside the military if he backs the F-16 purchase. At a time of worsening balance-of-payments problems, the F-16 purchase—on top of other military expenditures—is	25X1
month or so—will buy time for Prem. the opposition TNP will be invited into the coalition at the expense of one of the smaller parties. Such a move, although it could be the result	bound to attract criticism from politicians unable to obtain funding for their own pet projects. Prem has remained neutral on the issue, and we believe he will seek a way to placate both the military and the critics	25X1 25X1
	· ·	25 X 1

Issues We Expect Prem To	Discuss in Washington		
Kampuchea	of the ASEAN strategy of	ent military situation and ask for continued US support imposing political and economic costs on Vietnam. He US assistance for the two non-Communist factions of of Kampuchea.	25 X 1
Narcotics	to take firm action against	wed through on his 1981 commitment to the President narcotics traffickers along the Thai-Burmese border. ost of the Golden Triangle opium is grown in Burma,	25 X 1
Refugees and Piracy	Thailand. The Thai are fu Navy complicity in attacks	ttes to accept more Indochinese refugees from camps in rious about recent international press reports of Thai s against refugees in the Gulf of Thailand and have international funds for piracy control.	25 X 1
Security Assistance	Pointing out Thailand's po Kampuchea, Prem will see	osition as a frontline state against Vietnamese troops in k increased military aid, antitank weapons, more grant etter terms. We also expect him to raise the issue of F-	25X1
Voice of America Transmitter	Thailand, and Prem may	ently concluded an agreement to locate a transmitter in mention this in his meeting with the President as operation between the two countries.	25 X 1
Quotas for Thai Exports	imposed in 1982, resulted to Prem may also complain of	otas for both sugar and textiles. The US sugar quota, in a more than one-third cutback in Thai sugar exports. about last year's detention of Thai rice and shrimp ons. The detention received much attention in the Thai	25 X 1
Science and Technology Agreement		with the agreement—which is designed largely to uctivity—and hopes to sign it during the visit.	
of the F-16 purchase, prob stretched out payments, or	ably in the form of credits, more accommodation to	Thailand's foreign trade deficit. He may complain about the US detention of Thai rice and shrimp for	25X1
That interests in the area of tions. The search for more foreign		health reasons. Prem will also request increased access for Thai textiles, shoes, and toys to the US market, according to the local press. Finally, Thailand continues to request US support for an increased	25X1
	ion of Prem's visit. But the destic economic interests an offer foreign investors. question of increased US	sugar quota from the International Sugar Organiza- tion, and Prem will probably ask for a higher sugar quota for the US market.	25 X 1

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Appendix

Prem's Economic Reforms

Prem, at the behest of Thailand's technocrats and World Bank advisers, has implemented several politically controversial economic reforms:

- Although his predecessor was ousted by opposition to higher energy prices, beginning in 1981 Prem roughly doubled them.
- He slowed the growth of government spending and instituted tax hikes which reduced the budget deficit from 5.9 percent of GDP in fiscal year 1982 to 3.8 percent in 1983.
- He adopted measures that slowed the rapid growth of the foreign debt—which nearly doubled between 1979 and 1981—to about 20 percent a year in 1982 and 1983.
- He adopted measures to attract increased foreign investment despite opposition from domestic industrialists.

Prem has also given his blessing to a five-year, approximately \$1 billion World Bank-funded "structural adjustment program," begun in 1982, which is intended to improve the efficiency of the Thai economy. Thus far the tariff cuts and financial liberalization measures, which are part of the agreement, are on schedule. Efforts to reduce subsidies to the approximately 70 money-losing state enterprises have been less successful, but even here some progress has been made. Passenger train fares were increased last year, and the government has agreed to sell off six state enterprises to the private sector by the end of the year if their finances do not improve. The restructuring of the domestic appliance and automobile assembly industries to improve their efficiency by exposing them to increased foreign and domestic competition has made little headway, however.

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